

HERMAN KLEINE
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Early years and education	
Military Service	
Teaching economics and graduate studies	1946
Joined the Marshall Plan Mission to Netherlands	1949
Return to Washington as Director French-Yugoslav Division	1953
Deputy Regional Director MSA Europe and the addition of the Africa programs	1955
Appointment as Mission Director to Ethiopia	1957
Appointment in ICA Washington as deputy for technical services	1959
The tied procurement issue	
Foreign languages and Americans abroad	
The Development Loan Fund	
A year at the National War College	1961
U.S. Mission to the U.N. and participation in the U.N. Economic and Social Council (ECOSOC) Summer Seminar	1962
Deputy Assistant Administrator for Africa in USAID	1964
Assignment to Brazil as Deputy Mission Director	1967
Seven years directing the Latin American Bureau	1969-1976
Views on the Interamerican Development Bank	
Working with the Center for Immigration Policy and Refugee Assistance at Georgetown University	1984
Drafted a framework for democracy in Latin America for AID	1987

Observations on international development and AID