

MELBOURNE SPECTOR

TABLE OF CONTENTS

Setting up Marshall Plan	
Describing, grading, and rating positions	
Appointments	
Obtaining passports for Marshall Plan personnel	
Paris	1949-1951
Averell Harriman	
Budget controls	
AID directors	
Marshall Plan funding vs. State Department funding	
Information programs	
Communism and security clearances	
Staffing	
Deputy Director for Personnel, Washington, DC	1951-1954
Hiring for overseas posts	
Ribicoff Amendment and cutting staff	
Governor Stassen and firing friends	
Wristonization	
Personnel Director, AID	1961-1962
Political Pressure	